

## FINANCING PATTERNS AND INSTITUTIONAL PERFORMANCE IN INDIAN HIGHER EDUCATION: AN ECONOMETRIC ANALYSIS

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### ABSTRACT:

This study investigates the relationship between financing patterns and institutional performance in Indian higher education institutions (HEIs) from 2005 to 2015. Employing a fixed-effects panel regression model on data from 102 HEIs drawn from the All India Survey on Higher Education (AISHE), the study examines how government grants, tuition revenue, and private endowments influence key performance indicators—graduation rate, student–faculty ratio, and research output. The analysis reveals that government funding and private endowments have a significantly positive impact on institutional performance, while over-reliance on tuition revenue is associated with resource strain, particularly in faculty staffing. Notably, private endowments exhibit the highest marginal impact on research productivity, and a statistically significant interaction between public and private funding suggests that a blended financing model yields optimal outcomes. These findings contribute to the limited body of empirical research on Indian higher education financing and offer strategic insights for policymakers, advocating a shift toward hybrid funding structures. The study bridges a critical literature gap by applying econometric methods to assess the causal dynamics between financial sources and institutional effectiveness over time. It also emphasizes the importance of diversifying funding streams to balance access, quality, and sustainability in higher education. The results have implications for national policy, especially in the context of performance-based funding models under India’s evolving education reforms.

**Keywords:** Higher education financing, institutional performance, fixed-effects regression, Indian universities, public grants, private endowments

### 1. INTRODUCTION

India has emerged as one of the world’s largest higher education systems, with over 35,000 institutions and more than 30 million enrolled students by 2015. This expansion has been accompanied by escalating concerns over quality, efficiency, and sustainability in the financing of higher education (Tilak, 1993). The importance of higher education as a vehicle for national development is well-established; it contributes to economic growth, human capital formation, and social mobility. However, the mechanisms through which institutions are financed significantly influence their performance outcomes—ranging from graduation rates to research productivity and student–faculty engagement (Agarwal, 2006).

Public financing remains the cornerstone of India’s higher education system, with the central and state governments accounting for more than 70% of total expenditure (Rani, 2004). Despite this, a growing trend toward cost-sharing and private participation has emerged, particularly in the wake of economic liberalization. Tuition fees have risen, and the proliferation of private institutions—over 60% of total colleges by 2012—has shifted the landscape of financing and performance dynamics (Azad, 2008). However, whether this diversification in financing patterns has positively or negatively influenced institutional performance remains a debated issue.

The policy community has increasingly emphasized the need for performance-based funding mechanisms to enhance accountability and outcomes (Sahney & Thakkar, 2016). In global contexts, such frameworks have proven instrumental in aligning financial incentives with institutional goals (Dougherty & Jones, 2014). In India, such initiatives remain sporadic, often lacking in design clarity and evaluation metrics. This study seeks to bridge this gap by analyzing the relationship between diverse financing sources—government grants, tuition revenue, and private capital—and core performance indicators in Indian higher education institutions (HEIs).

A review of prior research highlights several thematic clusters—public funding and efficiency (Tilak & Varghese, 1991), the role of private sector investment (Azad, 2008), and emerging models of performance-based funding (Dougherty et al., 2014). However, these studies often rely on qualitative assessments or policy reviews, lacking robust empirical validation through econometric techniques.

There is a paucity of quantitative studies that comprehensively link financing patterns to institutional performance across a longitudinal timeframe in the Indian context. While scholars such as Tilak (1993) and Agarwal (2006) have laid foundational work, their analyses have not accounted for the multiplicity of financing sources or employed multivariate models to examine performance effects.

Furthermore, existing evaluations are institution-specific or limited to a particular funding type, often excluding comparative assessments between public and private models (Rani, 2004; Azad, 2008). There is also minimal exploration of intermediary variables such as governance structures, autonomy, or accountability that may mediate the finance-performance nexus. Thus, a more integrative and statistically rigorous approach is needed to understand these relationships at scale.

Despite the increasing complexity and plurality in financing mechanisms, there is insufficient empirical evidence to ascertain how varying financing structures influence institutional performance across India's higher education spectrum. The absence of such data-driven analysis hampers effective policymaking and strategic allocation of resources.

Specifically, this paper addresses the question: *To what extent do differing patterns of institutional financing (public grants, tuition income, and private investment) affect key performance indicators in Indian higher education institutions over time?*

The primary objective of this study is to investigate the relationship between financing structures and institutional performance using an econometric approach. The sub-objectives include:

1. To classify and quantify the sources of institutional financing in Indian HEIs from 2005 to 2015.
2. To evaluate institutional performance using indicators such as graduation rate, student–faculty ratio, and research output.
3. To analyze the impact of specific financing patterns on these performance indicators using fixed-effects regression.
4. To draw policy implications for optimizing funding strategies to enhance institutional effectiveness.

This research offers a critical contribution to both academic literature and policy formulation. First, it provides empirical evidence for a nuanced understanding of how financing influences

institutional outcomes in an emerging economy context. Unlike prior studies, this research uses panel data and econometric tools to assess long-term effects and control for institutional heterogeneity.

Second, the findings can inform funding policies that balance public responsibility with institutional autonomy and accountability. As India moves toward a more performance-driven education policy regime—reflected in the National Education Policy (NEP) 2016 draft—the insights from this study could guide both regulatory bodies and institutional leaders.

Finally, the study sets a methodological precedent for future research by employing a robust empirical framework that can be replicated or adapted in other developing nations facing similar educational financing dilemmas.

## 2. LITERATURE REVIEW

This section organizes and critically analyzes prior studies on higher education financing and institutional performance in India, structured thematically to align with our research objectives: (1) understanding the influence of public and private funding structures on institutional outcomes, (2) evaluating the role of performance-based funding, and (3) identifying econometric analyses applied to this domain.

### Theme 1: Public Financing and Institutional Efficiency

The foundation of India's higher education system has historically rested on public funding. In a pioneering study, **Tilak (1993)** assessed the impact of public funding mechanisms, arguing that government expenditure was instrumental in expanding access and maintaining academic standards (Tilak, 1993). His work analyzed data from government sources and university accounts, establishing a strong correlation between consistent public investment and enrollment growth. Similarly, **Kaul (2006)** explored public support in the context of evolving policy paradigms and argued that equitable access hinges upon sustained state investment. Kaul's policy review highlighted that states with declining higher education budgets witnessed an erosion in research output and graduation rates.

**Agarwal (2006)** critically reviewed the status of Indian higher education and emphasized the inefficiencies resulting from bureaucratic control and poor utilization of public resources. Using data from national budget reports and institutional case studies, Agarwal concluded that funding alone is insufficient unless coupled with administrative autonomy and financial accountability mechanisms.

### Theme 2: Private Sector and Cost-Sharing Models

The liberalization era triggered a surge in private higher education institutions, prompting significant shifts in financing paradigms. **Azad (2008)** examined the role of private investments, highlighting the rise of self-financed institutions and the implications for equity and quality. His study involved qualitative analysis of funding models in 30 private colleges across five Indian states, revealing a high dependence on tuition fees and commercial loans. Azad concluded that while private financing expands capacity, it often does so at the cost of inclusivity.

**Rani (2004)** offered a quantitative investigation into the post-reform financing structure, arguing that shifting the financial burden onto students disproportionately affects marginalized communities. Her regression-based analysis used NSSO data to demonstrate that rising costs in private colleges correlated with declining enrollment among rural and low-

income groups. The study emphasized the need for regulatory interventions to ensure private participation does not exacerbate inequalities.

### **Theme 3: Performance-Based Funding and Accountability**

Global discourse around performance-based funding (PBF) has influenced Indian policymakers to experiment with linking finance to outcomes. **Dougherty and Jones (2014)** provided a meta-analysis of PBF models across different countries, noting that while such models can incentivize improved performance, they also risk creating perverse incentives and data manipulation. Their study categorized PBF types and evaluated them using metrics like graduation and employment rates.

**Joshi and Ahir (2015)** studied the Indian context by evaluating the effectiveness of accreditation-based funding policies. They found that institutions with higher NAAC ratings were more likely to receive grants under centrally sponsored schemes. Using administrative data from the Ministry of Human Resource Development, their work showed a moderate but positive effect of conditional funding on infrastructure development.

**Sahney and Thakkar (2016)** employed a benchmarking model to compare four technical institutions and analyzed how funding allocations impacted teaching outcomes and research activity. Their findings stressed that institutions with diversified funding portfolios performed better across indicators, supporting the integration of PBF elements into traditional grant models.

### **Theme 4: Gaps in Econometric Applications to Institutional Performance**

While several scholars have examined the relationship between financing and performance, few have adopted rigorous econometric methods. **Agarwal (2006)** and **Tilak (1993)** relied on descriptive or comparative methodologies. There is a noticeable absence of panel data analyses or multi-variate regression models that consider endogeneity, institutional heterogeneity, or time-fixed effects.

A broader perspective is offered by **Dougherty et al. (2014)** who emphasized the importance of longitudinal studies in funding reform evaluations, yet their scope remained limited to U.S. and OECD nations. Consequently, a methodological gap exists in the Indian context—one that this study aims to address by deploying panel econometrics to uncover robust relationships between financing types and institutional outputs.

Despite an expanding body of literature on higher education financing in India, a critical gap remains in the application of longitudinal econometric techniques to study how different financing patterns affect institutional performance. Most prior studies are either descriptive, policy-centric, or limited to case-based analysis without a broader statistical generalization. There is also inadequate attention to how multiple financing sources (government, tuition, private capital) interact with core performance metrics like research output, student–faculty ratio, and graduation rate over time. Addressing this gap is essential for developing evidence-based policies that align funding strategies with national education goals. By employing econometric analysis on panel data, this study provides a more rigorous understanding of the causal dynamics between finance and performance, contributing both to scholarship and policy design

## **3. RESEARCH METHODOLOGY**

This section outlines the research design, data source, variable classification, and analytical technique employed to investigate the relationship between financing structures and institutional performance in Indian higher education institutions (HEIs) from 2005 to 2015.

### 3.1 Research Design

The study adopted a quantitative panel research design, employing fixed-effects regression modeling to account for time-invariant heterogeneity across institutions. The fixed-effects approach was chosen due to its effectiveness in controlling for unobservable factors that may affect institutional performance, thereby offering more consistent estimators compared to pooled OLS or random-effects models.

The unit of analysis was the individual HEI, and the time frame covered was eleven academic years (2005–2015). The panel dataset comprised data from 102 institutions, including both public and private universities recognized by the University Grants Commission (UGC). The methodological scope was limited to analyzing the influence of three primary funding sources—government grants, tuition fees, and private contributions—on three key performance metrics: graduation rate, student–faculty ratio, and research publication output.

### 3.2 Data Source and Variable Framework

The data was sourced entirely from the **All India Survey on Higher Education (AISHE)** reports published annually by the Ministry of Education, Government of India. AISHE is the most comprehensive and standardized dataset available on Indian higher education institutions and includes extensive details on institutional financing, academic performance, and infrastructure.

**Table 1: Data Source Description**

Parameter	Description
Data Source	All India Survey on Higher Education (AISHE)
Years Covered	2005–2015
Frequency	Annual
Sample Institutions	102 HEIs (50 public, 52 private)
Selection Criteria	Institutions reporting consistent data for all 11 years
Funding Variables	Govt. Grants, Tuition Revenue, Private Endowments (in INR Crores)
Performance Variables	Graduation Rate (%), Student–Faculty Ratio, Research Publications (No.)
Data Access	<a href="https://aishe.gov.in">https://aishe.gov.in</a>
Data Format	Annual tabulated Excel sheets
Data Cleaning & Treatment	Missing value imputation, standardization, inflation adjustment (2015 INR)

### 3.3 Variable Operationalization

- **Independent Variables (Financing Patterns):**
  - *Government Grants:* Annual central and state grants received by the HEI.
  - *Tuition Revenue:* Total fee collected from enrolled students.
  - *Private Endowments:* Funds received from alumni, corporates, and philanthropic sources.
- **Dependent Variables (Institutional Performance):**
  - *Graduation Rate:* Number of graduating students as a percentage of final-year enrollment.

- *Student–Faculty Ratio*: Total enrolled students divided by total faculty members.
- *Research Output*: Number of publications indexed in Indian Citation Index and Scopus.

### 3.4 Analytical Technique

To address the research objectives and fill the literature gap identified in Section 2, the study utilized a **Fixed Effects Panel Regression** model using STATA 14. This method was selected based on its ability to eliminate bias due to unobserved heterogeneity across HEIs.

The econometric model used was:

$$Y_{it} = \alpha_i + \beta^1 * GOV_{it} + \beta^2 * TUI_{it} + \beta^3 * PRI_{it} + \varepsilon_{it}$$

Where:

- $Y_{it}$  = Institutional Performance Indicator for institution  $i$  at time  $t$
- $GOV_{it}$  = Government Grants
- $TUI_{it}$  = Tuition Revenue
- $PRI_{it}$  = Private Endowments
- $\alpha_i$  = Institution – specific effects
- $\varepsilon_{it}$  = Error term

All monetary values were adjusted for inflation using 2015 as the base year. Heteroskedasticity-consistent standard errors (robust SEs) were computed to ensure statistical validity.

### 3.5 Scope and Limitations

The scope of the methodology was confined to HEIs that consistently reported data in AISHE over the 11-year span. Institutions with intermittent or missing financial and performance records were excluded to preserve the panel's integrity. While AISHE offers reliable macro-level data, it lacks granularity in internal governance and quality assurance processes. Thus, the results are best interpreted at a policy and system level rather than for micro-institutional diagnostics.

In summary, the methodological framework—anchored in fixed-effects regression using longitudinal AISHE data—provides a robust empirical basis for evaluating how varied financing patterns influence the educational and research performance of Indian higher education institutions.

## 4. RESULTS AND ANALYSIS

This section presents the empirical findings derived from the fixed-effects regression analysis of panel data for 102 Indian higher education institutions (HEIs) spanning the years 2005 to 2015. The regression model assessed the influence of different financing sources—government grants, tuition fees, and private endowments—on three primary institutional performance indicators: graduation rate, student–faculty ratio, and research output.

Table 1. Descriptive Statistics of Variables (N = 1122 Observations)

Variable	Mean	Std. Dev.	Min	Max
Government Grants (INR Cr)	28.47	17.92	4.86	82.34
Tuition Revenue (INR Cr)	19.25	11.47	2.75	51.93
Private Endowments (INR Cr)	6.13	4.35	0.72	19.65
Graduation Rate (%)	73.12	10.34	41.85	91.90
Student-Faculty Ratio	23.28	5.92	12.54	39.41
Research Output (Publications)	42.78	21.06	5	99

### Interpretation:

Table 1 shows the basic descriptive statistics for all key variables used in the analysis. On average, Indian HEIs received ₹28.47 crore in government grants and ₹19.25 crore from tuition fees annually during the study period. Private endowments were less prominent but still averaged ₹6.13 crore. Graduation rates varied between 41.85% to 91.9%, averaging 73.12%, reflecting relatively strong academic throughput. The student-faculty ratio averaged 23.28, highlighting staffing pressure in many institutions. The wide spread in research output (from 5 to 99 papers per year) points to disparity in research performance across institutions. The considerable variation across both funding and performance metrics justifies the use of panel regression to isolate the effects of specific financial inputs on outcomes.

Table 2. Correlation Matrix of Independent and Dependent Variables

Variable	GOV	TUI	PRI	GRAD	SFR	RES
GOV	1.00					
TUI	0.34	1.00				
PRI	0.27	0.41	1.00			
GRAD	0.46	0.21	0.38	1.00		
SFR	-0.43	0.39	0.11	-0.52	1.00	
RES	0.62	0.33	0.51	0.38	-0.48	1.00

### Interpretation:

The correlation matrix reveals important initial relationships between financial inputs and institutional outcomes. Government grants are positively correlated with graduation rate (0.46), suggesting that public funding improves student outcomes. Interestingly, private endowments also show a moderately strong positive correlation with both graduation rates (0.38) and research output (0.51), highlighting their dual impact. Tuition revenue is moderately correlated with student-faculty ratio (0.39), implying that fee-dependent institutions may be enrolling more students without proportionately hiring faculty. The negative relationship between student-faculty ratio and both graduation rate (-0.52) and research output (-0.48) confirms the operational pressure created by over-enrollment and under-resourcing. These findings offer preliminary support for the hypotheses and underline the need for more robust econometric estimation to confirm causality.

Table 3. Fixed Effects Regression: Impact on Graduation Rate (%)

Variable	Coefficient	Std. Error	t-value	P> t
Government Grants	0.194	0.058	3.34	0.001
Tuition Revenue	0.073	0.044	1.65	0.099
Private Endowments	0.281	0.062	4.53	0.000
Constant	64.370	2.980	21.61	0.000
R <sup>2</sup> (within)	0.391			

### Interpretation:

This regression confirms the statistically significant influence of financing patterns on graduation rates. Government grants increase graduation rates by 0.194 percentage points per additional crore, with high statistical significance ( $p < 0.01$ ). Private endowments have an even more pronounced impact—0.281 percentage point improvement per crore—suggesting their potential in supporting student services, scholarships, and learning environments. Tuition revenue, although positively signed, is marginally significant ( $p = 0.099$ ), which may indicate inefficiencies in how fee-based revenues are deployed. The within  $R^2$  of 0.391 implies that nearly 40% of the within-institution variance in graduation rates is explained by changes in financing, demonstrating the importance of structured funding in enhancing completion outcomes.

Table 4. Fixed Effects Regression: Impact on Student–Faculty Ratio

Variable	Coefficient	Std. Error	t-value	$P >  t $
Government Grants	-0.292	0.071	-4.11	0.000
Tuition Revenue	0.178	0.067	2.66	0.008
Private Endowments	-0.204	0.083	-2.46	0.014
Constant	27.150	3.410	7.96	0.000
$R^2$ (within)	0.356			

### Interpretation:

Student–faculty ratio is a crucial metric of institutional capacity. The regression shows that higher government grants reduce the ratio by 0.292 per additional crore, confirming that public funding helps institutions recruit more faculty relative to student enrollment. Conversely, tuition revenue is associated with an increase in the student–faculty ratio (0.178), indicating potential resource strain in fee-dependent HEIs. This supports the view that tuition-dependent institutions may expand enrollment without a corresponding increase in faculty hiring. Private endowments also help reduce the student–faculty ratio significantly, albeit at a slightly lower magnitude. With a within  $R^2$  of 0.356, the model explains over one-third of the variation in faculty availability, indicating a strong role for financing mechanisms in shaping academic capacity.

Table 5. Fixed Effects Regression: Impact on Research Output (Publications)

Variable	Coefficient	Std. Error	t-value	$P >  t $
Government Grants	0.973	0.229	4.25	0.000
Tuition Revenue	0.438	0.198	2.21	0.027
Private Endowments	1.128	0.304	3.71	0.000
Constant	23.480	4.870	4.82	0.000
$R^2$ (within)	0.447			

### Interpretation:

Research output is perhaps the most direct reflection of institutional knowledge creation capacity. Government grants emerged as a statistically significant contributor, with each

crore rupee translating to nearly one additional publication (0.973 coefficient). More striking, however, is the effect of private endowments: a coefficient of 1.128 indicates that flexible, non-governmental funds have the strongest marginal impact on research productivity. Tuition revenue also shows a positive and significant impact (0.438), although its effect size is more modest. The model explains 44.7% of within-institution variance in research publications—substantial for a multi-institution longitudinal study. This suggests a key role for diversified financing in enhancing scholarly output, affirming the critical need for robust funding pipelines not only from government but also through private and institutional partnerships.

Table 6. Trend in Average Research Output by Institution Type (2005–2015)

Year	Public Universities	Private Universities
2005	27.3	14.9
2008	35.1	21.4
2011	44.7	28.3
2014	59.2	33.8
2015	62.6	36.1

#### Interpretation:

Research productivity across both public and private universities in India showed a clear upward trend from 2005 to 2015. Public universities consistently produced higher average publications compared to private ones, growing from 27.3 to 62.6 annually. Private universities also made gains but at a slower pace. This growing gap underscores the disparity in access to institutional research funding. The stronger growth among public institutions is likely attributable to greater access to competitive research grants, public infrastructure support, and inclusion in national academic networks. While private institutions have made improvements, the slower trajectory suggests a need for targeted policy interventions to improve their research ecosystem, especially through enhanced private endowment channels and capacity development programs.

Table 7. Average Student–Faculty Ratio by Dominant Funding Source

Dominant Funding Source	Average Student–Faculty Ratio
Government Grants	19.7
Tuition Revenue	25.3
Private Endowments	21.4

#### Interpretation:

Institutions primarily supported by government grants reported the most favorable student–faculty ratios (19.7), reflecting stronger capacity to hire and retain teaching staff. Tuition-reliant institutions, on the other hand, had the highest average ratio (25.3), pointing to resource limitations in terms of faculty recruitment. Institutions with dominant private endowment funding maintained a middle position at 21.4, suggesting that flexible, philanthropic funding allows better management of staffing needs than tuition-based models. These results highlight how the type of funding not only affects quantity of resources but also institutional decisions on faculty investment. In a policy context, this suggests that while

private funding can alleviate some pressure, state funding remains critical in maintaining academic staff adequacy and therefore educational quality.

Table 8. Interaction Effect: Government Grants  $\times$  Endowments on Graduation Rate

Interaction Term	Coefficient	Std. Error	t-value	P> t
Grants $\times$ Endowments	0.038	0.017	2.24	0.026

### Interpretation:

The interaction term between government grants and private endowments shows a positive and statistically significant effect on graduation rates. The coefficient (0.038) indicates that the positive influence of government grants on graduation is magnified when combined with endowment funding. This synergistic relationship suggests that institutions receiving both types of funding benefit from increased flexibility and capacity in resource deployment. The statistical significance ( $p = 0.026$ ) affirms the policy value of encouraging co-financing models where public support is complemented by philanthropic or private-sector investment. This validates calls for blended financial models that reduce sole reliance on either government or tuition, leading to more resilient and responsive institutions.

## 5. DISCUSSION

This section presents an in-depth discussion of the empirical results obtained from the fixed-effects regression models. The findings are interpreted in the context of previous scholarly literature and national policy concerns. The discussion is organized around the three main institutional performance indicators—graduation rate, student–faculty ratio, and research output—as well as the interaction effects observed in the model. It also critically reflects on how these findings fill the gap identified in Section 2.2 regarding the limited use of longitudinal econometric methods to examine the causal dynamics of funding structures on institutional outcomes in Indian higher education.

### 5.1. Financing Structures and Graduation Outcomes

The regression results confirmed a strong positive relationship between institutional funding patterns and graduation rates. Government grants and private endowments were found to significantly enhance graduation outcomes, while tuition revenue showed a weaker, marginally significant effect. These findings align with prior assertions by Tilak (1993) and Agarwal (2006), who emphasized the role of sustained public investment in expanding student access and success in Indian higher education. However, unlike previous studies that were primarily descriptive or policy-oriented, this study provides robust econometric evidence of causality over time.

The substantial coefficient for private endowments suggests that non-governmental financial support can be just as critical as public funding in enhancing student outcomes. This corroborates Varghese (2015), who had argued that philanthropy and alumni engagement could play a transformative role in institutional development, particularly in contexts where public funds are constrained. The finding that tuition revenue does not significantly impact graduation rates challenges some assumptions in cost-sharing models and aligns with the concerns raised by Rani (2004), who noted that tuition-dependent institutions may prioritize enrollment over student support infrastructure. Overall, the results strongly support the

conclusion that diversified funding portfolios—especially those including endowments—are more effective in driving educational completion.

### **5.2. Funding and Student–Faculty Ratio Dynamics**

The regression on student–faculty ratios revealed that government grants and private endowments are associated with improved academic staffing levels, whereas reliance on tuition revenue tends to worsen this ratio. This finding is consistent with the earlier critique of privatization trends in Indian higher education, particularly the concerns raised by Tilak and Varghese (1991), who noted that fee-driven expansion often leads to resource dilution.

The implication is that public and philanthropic funding provide institutions with the fiscal flexibility to hire and retain qualified faculty, thereby ensuring better academic engagement and mentoring for students. This stands in contrast to tuition-funded institutions, where the pressure to balance budgets often results in cost-cutting measures, including constrained faculty hiring. This supports Kaul's (2006) argument that institutional quality cannot be sustained purely through market-based financing.

Moreover, the evidence here supports Dougherty et al. (2014), who emphasized that staffing investments are crucial to institutional performance under performance-based funding regimes. Thus, the study contributes to this line of scholarship by offering India-specific evidence that student–faculty ratios are not just a matter of enrollment scale but a function of financial architecture.

### **5.3. Impact of Financing Patterns on Research Productivity**

The most significant insight from the study emerges from the analysis of research output. All three sources of funding positively influenced research performance, with private endowments showing the highest marginal impact. This empirical observation reinforces earlier policy observations by Azad (2008) and Johnes et al. (2013), who stressed the link between financial autonomy and research excellence.

Government grants, as expected, significantly boosted research activity, aligning with the traditional understanding of their role in supporting labs, faculty research, and infrastructure. Tuition revenue also had a positive effect, but the weaker coefficient and significance level suggest that these funds are likely being used for operational rather than scholarly functions.

The stronger impact of private endowments may be attributed to their flexible nature, often being unrestricted funds that can be channeled into strategic priorities like research centers, fellowships, or visiting professorships. This finding validates the arguments made by scholars like Dougherty (2016) and Varghese (2015), who called for incentivizing private participation in Indian higher education through endowment and donation frameworks. It also points toward a potential shift in institutional governance where diversified funding could allow universities to be more innovative, agile, and globally competitive in research.

### **5.4. Temporal Trends and Sectoral Disparities**

The trend analysis further highlighted widening disparities between public and private universities in terms of research performance. Although both segments showed improvements, public universities outpaced their private counterparts, echoing the findings of Banshal et al. (2017), who documented similar trends using bibliometric data.

This divergence underscores the structural limitations faced by private universities in accessing competitive research grants or building research-intensive cultures. The policy implication is the need for greater parity in funding access, perhaps through special research

capacity-building grants for private institutions or collaborative public-private research partnerships.

The pattern in student–faculty ratios by dominant funding source similarly confirms these disparities. Publicly funded institutions were found to have more favorable ratios, likely due to direct staffing grants and regulatory staffing norms imposed by the UGC. The relatively better ratio among endowment-driven institutions suggests that where private philanthropy exists, institutions tend to reinvest in teaching capacity.

### **5.5. Synergistic Effect of Mixed Funding Models**

Perhaps one of the most policy-relevant findings of this study is the statistically significant interaction effect between government grants and private endowments on graduation outcomes. This synergy affirms the argument that blended financial models—rather than single-source dependency—lead to optimal educational performance. It supports Tilak’s (1993) call for co-financing models and echoes the global trend toward financial diversification in higher education, as also discussed by Dougherty and Jones (2014).

This interaction also offers a strategic insight: institutions that attract private funding in addition to receiving public support can maximize impact, since such endowments can fill gaps in areas not traditionally covered by public budgets. For policymakers, this underscores the need to develop frameworks that actively incentivize private giving without compromising regulatory integrity or public accountability.

### **5.6. Addressing the Literature Gap**

The findings clearly demonstrate that this study fills the identified literature gap in three crucial ways. First, it moves beyond descriptive statistics and employs longitudinal econometric analysis, offering stronger causal inference about the relationship between financing and institutional performance. Second, it analyzes disaggregated sources of funding—public, private, and tuition—rather than treating finance as a homogenous variable. Third, it explores interactions between funding sources, a dimension largely overlooked in prior Indian higher education research.

These methodological advancements not only validate previous concerns raised by scholars but also challenge some policy assumptions that rely heavily on tuition as a sustainable model. In doing so, the study contributes to a growing global discourse on sustainable and performance-sensitive financing of higher education.

## **6. CONCLUSION**

This study set out to investigate the relationship between financing structures and institutional performance in Indian higher education institutions (HEIs) using a longitudinal econometric approach. By analyzing panel data from 102 institutions over an eleven-year period (2005–2015), the research provides empirical clarity on how distinct funding sources—government grants, tuition revenue, and private endowments—impact key indicators such as graduation rates, student–faculty ratios, and research productivity. The use of fixed-effects regression offered methodological rigor, enabling the analysis to isolate the effects of time-invariant institutional characteristics and reveal robust patterns across the dataset.

The findings carry significant implications for policy and institutional strategy. Government grants emerged as a consistent and positive driver of performance across all dimensions studied. This reaffirms the critical role of the state in sustaining educational quality and ensuring equitable access. However, the strong performance of private endowments, particularly in boosting research output and improving graduation rates, illustrates the

untapped potential of philanthropic and private sector contributions in strengthening academic institutions. Institutions with diversified funding portfolios—those combining public support with endowment inflows—achieved the most balanced and sustainable performance outcomes. These results signal an urgent need to rethink India's higher education financing model away from an over-reliance on tuition revenue and toward more hybrid and inclusive models.

The negative association between tuition dependence and student–faculty ratios highlights the dangers of commodifying education without proportionate reinvestment in academic infrastructure. It suggests that student outcomes can suffer in environments where financial pressures dictate enrollment expansion without adequate academic staffing. This challenges the widespread policy narrative that tuition can serve as a self-sufficient revenue stream and underscores the necessity of monitoring how tuition-based income is allocated within institutions.

One of the most important insights from this study is the synergistic interaction between government grants and private endowments. The finding that these funding streams mutually reinforce each other's impact on performance metrics offers a strategic template for policymakers and institutional leaders. It implies that incentivizing private giving should not be seen as a substitute for public funding but as a complementary force. Future funding frameworks could benefit from mechanisms that match private endowment contributions with proportional state support, thereby maximizing returns on both sides.

Beyond immediate policy relevance, the research contributes methodologically by applying a longitudinal panel model to Indian higher education data—an approach rarely used in this context. It establishes a precedent for more data-driven, evidence-based planning in the education sector. However, future research could extend this analysis by incorporating qualitative dimensions such as governance practices, faculty quality, or student support services. There is also room to explore the impact of international collaborations, technology integration, and policy reforms post-2015. As the landscape of Indian higher education continues to evolve in response to global demands and domestic challenges, sustaining institutional performance will depend not only on how much funding is available, but on how strategically and inclusively it is deployed.

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